Welcome to Municipal Government! Now What?

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Introduction to CPM Project

Project Information Collection Process

- Interviews
- Surveys
- Focus Groups
- Research

Introduction to CPM Project

Retention and Recruitment Issues

- Wages
- Pension
- Lack of advancement
- Lack of flexibility
- Lack of benefits

What Are We Seeing In Cities and Towns?

Retirements and more retirements

Management styles and issues

Increase in difficult customers

Lack of advancement

Feedback from Around the State

• "'Municipal Servant' work is not for them."

• "Daily difficult customers."

• "Lack of training to deal with certain situations."

• "Better pay/room to grow outside of the government sector."

Feedback from Around the State Survey #1

Many openings

Staff burnout

No applicants

Non -traditional hiring process

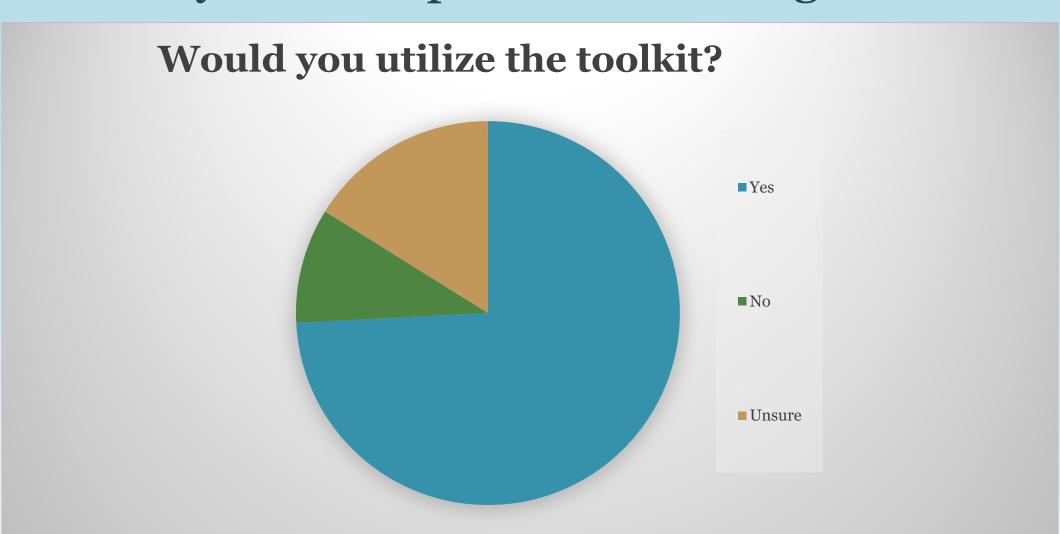
Municipal Turnover Results

Survey #1

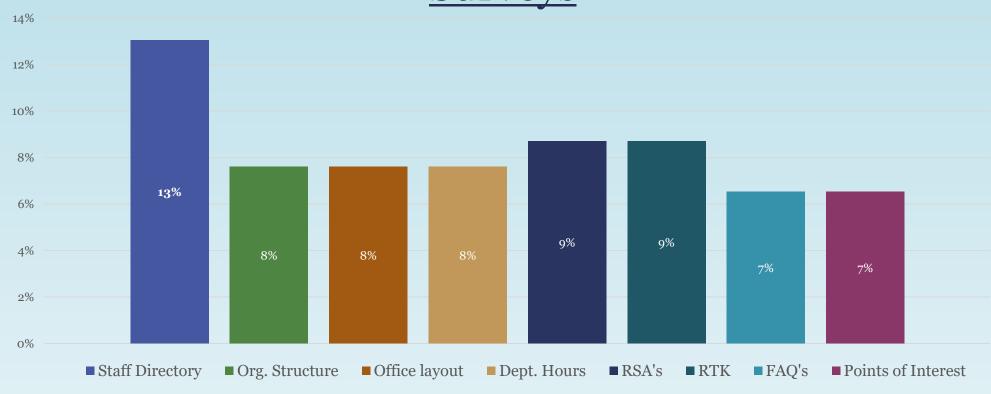
- 10% of Respondents are experiencing 40% turnover
- 23% of Respondents are experiencing > 40% turnover

33% of our Municipal Governments are seeing 40% or higher turnover.

Survey #2 - Adaptive Onboarding Toolkit



Components of an Onboarding Toolkit <u>Topic Recommendations based on</u> Surveys



Where Do We Go From Here?

Orientation +

Onboarding +

Support =

LESS TURNOVER!

Orientation Onboarding LESS
TURNOVER!

Support

Orientation vs. Onboarding

Orientation:

• to acquaint with the existing situation or environment

Onboarding:

• the act or process of orienting and <u>training</u> a new employee

*Source: www.merriam-webster.com/dictionary

Current Orientation Process

New Hire Checklist:

- Meeting with Human Resources
- Payroll / Benefits / NHRS
- Employee policies
- Escort to department



Orientation vs. Onboarding Onboarding Benefits

- Sense of Belonging
- Culture of Inclusivity
- Support, respect, and appreciation
- Confirms employee's choice
- Engages co-workers



Onboarding- Invest Time Upfront

- Tour of Building
- Department Intros
- Help with Tech Set-up
- Give Contact Info
- Set-up Check-in/Follow-ups





Include both Orientation and Onboarding

- Form a committee
- Develop an Onboarding Tool Kit
 - Reduce stress and uncertainty
 - Look through the lens of a new hire
 - Keep employee focused



Include both Orientation and Onboarding

- Plan for longer engagement
- Address issues as they arise
- Set priorities
- Stay in touch
- Success helps retain employees and decrease turnover



How an Adaptive Onboarding Tool Kit Can Help

• Put new employees at ease

Relevant info on 1st day

• Lessens the "weakest link" feeling

• Fills down time during first week

Integration of the Adaptive Onboarding Toolkit

Who decides content?

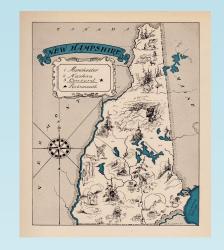


- Not just an HR function
- Entire organization should be part of the process

Integration of the Adaptive Onboarding Toolkit

What is included?

• Local, State

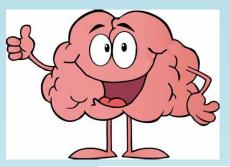


How, When, and Where is it presented?

- Orientation
- Department meeting

Where To Start?

- Brainstorming meeting!!
 - Include employees from all levels
- Collect information
- Design layout/flow of materials





Provide Format Options

• Digital / Binder of information

• Both?

• Ask employee preference (Don't Assume)

Create a Table of Contents

- State
- Municipal
- Department
- Employees Role
- Other

Create a Table of Contents

- Don't forget topics specific to your organization!
 - Dress Down Fridays
 - Committees to join
 - Birthday/Holiday Protocols

Provide a Phone Contact List

- Department
- Internal
- City / Town Affiliates

State



Building Layout - General

- Floorplan
- Office Locations
- Elevators
- Emergency Exits
- Evacuation Route



Employee Interests

- Restrooms
- Vending Machines
- Lunchroom
- Meeting Rooms
- ATM's



Department Specific Information

- Phone System
- Rules / Regulations
- Procedures
- Processes
- Safety Protocols
- Software Tutorials



Local Areas of Interest

- Restaurants
- Walking Trails
- Meditation Spots
- Retail Establishments
- Pharmacies



Educational Opportunities

- Municipal Topics from:
 - NHMA
 - NHGFOA
 - MMANH







• LEAN, Certification and Management Programs

Municipal Information

- RSA91:A (RTK)
- RSA33:A (Records Retention)
- 1st Amendment Auditors
- Dealing with Difficult People





What Does This Mean for You?

• Become a "Destination Employer"



Increased employee satisfaction

Recognize efforts and reward initiatives

• (Thank you's can be powerful!)



What Does This Mean for Your Municipality?

We're gonna need a bigger boat!



(To welcome all of our new employees!)



"Give a man a fish and you feed him for a day; teach a man to fish and you feed him for a lifetime." --Lao Tzu Special Thanks to:
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A forever thank you to my family who gave me the love and support to complete this course of study.

Thank you for attending!

Any Questions?